

TOP SECRET

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NO CHANGE IN CLASS.

DECLASSIFIED

CLASS. CHANGED TO: TS

NEXT REVIEW DATE: 02/20/11

AUTH: HR 70-2

DATE: 14 APR 1981

REVIEWER:

MR. CHAIRMAN:

25X1

FIRST, I WANT TO EXPRESS MY SINCERE

APPRECIATION FOR THE SPECIAL CONSIDERATION

YOU ARE GIVING ME AND MY AGENCY,

BEFORE MAKING MY FORMAL PRESENTATION

I DESIRE TO AVAIL MYSELF OF THE PRIVILEGE

GRANTED AT MY LAST APPEARANCE BEFORE A

CONGRESSIONAL COMMITTEE; THAT IS TO TALK

"OFF THE RECORD." IT IS MY SINCERE DESIRE

TO SPEAK MOST FRANKLY TO YOU, BUT TO DO SO

MY REMARKS MUST BE "OFF THE RECORD" AS THEY

DEAL WITH MATTERS OF VITAL INTEREST TO THE

NATIONAL SECURITY. I INTEND TO FOLLOW THIS

BROAD OUTLINE IN MY PRESENTATION, FIRST, A

beginnings
SHORT REVIEW OF THE ~~FOUNDATION~~ OF THE

CENTRAL INTELLIGENCE GROUP AND ITS ASSIGNED

MISSION; SECOND, A BRIEF DISCUSSION OF THE

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ORGANIZATION PROVIDED TO CARRY OUT THESE MISSIONS; THIRD, A BROAD STATEMENT OF OUR BUDGETARY REQUIREMENTS; AND FOURTH, SOME EXAMPLES OF THE EFFECTIVENESS OF THE ORGANIZATION, OR IN OTHER WORDS, CONCRETE EVIDENCE OF THE VALUE THE GOVERNMENT HAS RECEIVED FOR MONIES EXPENDED DURING THE CURRENT FISCAL YEAR.

PRIOR TO WORLD WAR II THE WAR, NAVY, AND STATE DEPARTMENTS EACH HAD A LIMITED NUMBER OF PERSONNEL ENGAGED IN THE PRODUCTION OF INTELLIGENCE. THERE WAS NO POSITIVE METHOD BY WHICH THE PRODUCT OF THESE THREE DEPARTMENTS COULD BE ASSEMBLED AND VIEWED AS A WHOLE. IN EACH CASE THE INFORMATION FURNISHED WAS SLANTED TOWARD THE NEEDS AND POLICIES OF THE PARTICULAR DEPARTMENT. FEW EMPLOYEES WERE WILLING

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TO DEVOTE THEIR ENTIRE EFFORT TO AN INTELLIGENCE CAREER. SPECIALIZATION IN THIS DIRECTION USUALLY MEANT A ~~DEAD-END~~ FOR THE INDIVIDUAL. THE DISASTER AT PEARL HARBOR AND THE INVESTIGATIONS WHICH FOLLOWED PROVED CONCLUSIVELY THAT THE INTELLIGENCE AVAILABLE TO THE VARIOUS AGENCIES OF GOVERNMENT MUST BE CENTRALIZED IF NATIONAL INTELLIGENCE IS TO BE PRODUCED FOR THE PRESIDENT AND THE POLICY-MAKING MEMBERS OF THE GOVERNMENT. IT FURTHER PROVED THAT THE INTELLIGENCE ACTIVITIES OF EACH DEPARTMENT MUST BE CAREFULLY CONTROLLED AND THE RESULTS OF THEIR ACTIVITIES CAREFULLY ANALYZED FROM AN OVER-ALL NATIONAL VIEW POINT, RATHER THAN THE SPECIALIZED NEEDS OF THE DEPARTMENT.

LACKING CONGRESSIONAL DIRECTIVE TO PROVIDE

* THIS CENTRALIZATION, ON 22 JANUARY 1946 THE

PRESIDENT, BY DIRECTIVE TO THE SECRETARIES OF

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STATE, WAR, AND NAVY, CREATED THE NATIONAL INTELLIGENCE AUTHORITY TO CONSIST OF THE SECRETARIES OF STATE, WAR, NAVY, A PERSONAL REPRESENTATIVE OF THE PRESIDENT, (IN THIS CASE ADMIRAL LEAHY), AND A DIRECTOR OF CENTRAL INTELLIGENCE TO SIT AS A NON-VOTING MEMBER. THIS DIRECTIVE FURTHER PROVIDED A CENTRAL INTELLIGENCE GROUP UNDER A DIRECTOR OF CENTRAL INTELLIGENCE WHICH WOULD IMPLEMENT THE POLICIES ESTABLISHED BY THE NATIONAL INTELLIGENCE AUTHORITY. THE AUTHORITY WAS DIRECTED TO PLAN, DEVELOP, AND COORDINATE ALL FEDERAL FOREIGN INTELLIGENCE ACTIVITIES SO AS TO ASSURE THE MOST EFFECTIVE ACCOMPLISHMENT OF THE INTELLIGENCE MISSION RELATED TO THE NATIONAL SECURITY.

THE FIRST DIRECTOR OF CENTRAL INTELLIGENCE, ADMIRAL SIDNEY W. SOUERS, HEADED A GROUP OF SELECTED PERSONNEL DETAILED BY THE THREE

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DEPARTMENTS TO STUDY THE PROBLEM POSED IN
CENTRALIZING THE INTELLIGENCE OF THIS GOVERN-
MENT. FROM JANUARY UNTIL LATE JUNE 1946, THIS
SMALL GROUP WAS ENGAGED IN PLANNING FOR THE
OPERATIONS TO BE UNDERTAKEN BY THE CENTRAL
INTELLIGENCE GROUP. I WAS DETAILED ON 10 JUNE
1946, TO REPLACE ADMIRAL SOUERS BECAUSE OF
HIS RETURN TO CIVIL LIFE. ON 8 JULY 1946,
THE NATIONAL INTELLIGENCE AUTHORITY, BY WRITTEN
DIRECTIVE, GAVE ME THE FOLLOWING MISSIONS:

A. ACCOMPLISH THE CORRELATION AND
EVALUATION OF INTELLIGENCE RELATING TO
THE NATIONAL SECURITY, AND THE APPROPRIATE
DISSEMINATION WITHIN THE GOVERNMENT OF
THE RESULTING STRATEGIC AND NATIONAL
POLICY INTELLIGENCE.

B. PLAN FOR THE COORDINATION OF SUCH

OF THE AG
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AGENCIES OF THE DEPARTMENTS OF STATE,
WAR, AND NAVY AS RELATE TO THE NATIONAL
SECURITY AND RECOMMEND TO THE NATIONAL
INTELLIGENCE AUTHORITY THE ESTABLISHMENT
OF SUCH OVER-ALL POLICIES AND OBJECTIVES
AS WILL INSURE THE MOST EFFECTIVE ACCOM-
PLISHMENT OF THE NATIONAL INTELLIGENCE
MISSION.

C. PERFORM FOR THE BENEFIT OF THE
DEPARTMENTS SUCH SERVICES OF COMMON
CONCERN AS CAN BE MORE EFFICIENTLY
ACCOMPLISHED CENTRALLY.

D. CONDUCT ALL ORGANIZED FEDERAL
ESPIONAGE AND COUNTER-ESPIONAGE OPERATIONS
OUTSIDE THE UNITED STATES AND ITS POSSES-
SIONS, FOR THE COLLECTION OF FOREIGN
INTELLIGENCE INFORMATION REQUIRED FOR

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E. CONDUCT ALL FEDERAL MONITORING OF PRESS AND PROPAGANDA BROADCASTS OF FOREIGN POWERS REQUIRED FOR THE COLLECTION OF INTELLIGENCE INFORMATION RELATING TO THE NATIONAL SECURITY.

E. UNDERTAKE SUCH RESEARCH AND ANALYSIS AS MAY BE NECESSARY TO DETERMINE WHAT FUNCTIONS IN THE FIELDS OF NATIONAL SECURITY INTELLIGENCE ARE NOT BEING PRESENTLY PERFORMED, AND TO FURTHER CENTRALIZE SUCH RESEARCH AND ANALYSIS ACTIVITIES AS MAY BE MORE EFFICIENTLY OR EFFECTIVELY ACCOMPLISHED CENTRALLY.

THE OPERATING EXPERIENCES OF THE PERIOD JANUARY TO JULY 1946, INDICATED THE IMPRACTICABILITY OF DEPENDING UPON THE PERSONNEL AND SERVICES FURNISHED BY THE VARIOUS DEPARTMENTS.

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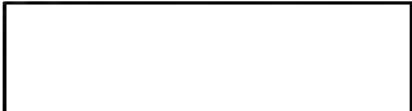
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THEREFORE, ON 30 JULY 1946, THE THREE SECRETARIES, WITH THE CONSENT OF THE SECRETARY OF THE TREASURY, ESTABLISHED A CENTRAL WORKING FUND UNDER MY CONTROL TO BE UTILIZED IN THE DIRECT HIRING OF PERSONNEL AND THE FURNISHING OF SERVICES NECESSARY FOR THE EFFICIENT OPERATION OF THE GROUP. AS A RESULT OF THIS ACTION,^{25X1}

25X1

FUNDS IN THE AMOUNT OF

 WERE MADE AVAILABLE TO THE GROUP

FOR ITS OPERATION FOR THE REMAINDER OF THE

FISCAL YEAR 1947. THESE FUNDS WERE FURNISHED

AS FOLLOWS:



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TO ACCOMPLISH THE MISSION ASSIGNED, I

HAVE ORGANIZED MY GROUP INTO FOUR MAJOR OFFICES--

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THE OFFICE OF OPERATIONS AND THE OFFICE OF
SPECIAL OPERATIONS TO PROVIDE FOR THE COLLEC-
TION OF INTELLIGENCE INFORMATION NOT FURNISHED
BY THE EXISTING DEPARTMENTS OF GOVERNMENT;
THE OFFICE OF REPORTS AND ESTIMATES TO FULFILL
MY MISSION OF EVALUATION AND CORRELATION; AND
THE OFFICE OF COLLECTION AND DISSEMINATION TO
PROVIDE FOR THE COLLECTION OF INFORMATION FROM
THE OTHER DEPARTMENTS AND THE PROPER DISSEMINA-
TION OF THE INTELLIGENCE PRODUCED BY THE GROUP.
THESE OFFICES PROVIDE FOR EXPLOITING ALL
SOURCES OF INFORMATION -- BE THEY OPEN, THAT IS
AVAILABLE FROM OTHER INTELLIGENCE AGENCIES,
BOOKS, RADIO BROADCASTS, PUBLISHED DOCUMENTS,
NEWSPAPERS, AND PERIODICALS, OR BE IT INFORMA-
TION WHICH MUST BE OBTAINED BY CLANDESTINE MEANS.
THE LATTER, GENTLEMEN, FRANKLY PLACES THE

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IN THE BUSINESS OF SPYING.

IT IS RECOGNIZED THAT THE AVERAGE
AMERICAN DOES NOT ACCEPT CLANDESTINE OPERATIONS
AS BEING COMPATIBLE WITH THE AMERICAN STANDARDS
OF FAIR PLAY. HOWEVER, IF YOU GENTLEMEN

SHOULD READ THE REPORT OF

25X6

COMMISSION THAT INDICATED A HONEY-COMBING OF
THE FRAMEWORK OF

25X6

AGENTS OF AN ALLEGED FRIENDLY POWER, I FEEL
SURE NO QUESTION WILL BE RAISED BY YOU AS TO
THE NECESSITY OF PROVIDING SECURITY FOR OUR
COUNTRY. WE MUST KNOW AS FAR IN ADVANCE AS
POSSIBLE WHAT THE PLANS OF OUR POTENTIAL
ENEMIES ARE, WHAT THEIR ABILITIES MAY BE TO
WAGE WAR, AND WITH WHAT TECHNOLOGICAL DEVELOP-
MENTS THE NEXT STRUGGLE MAY BE RENDERED MORE
TERRIBLE THAN THE USE OF ATOMIC ENERGY ON

DEFENSE

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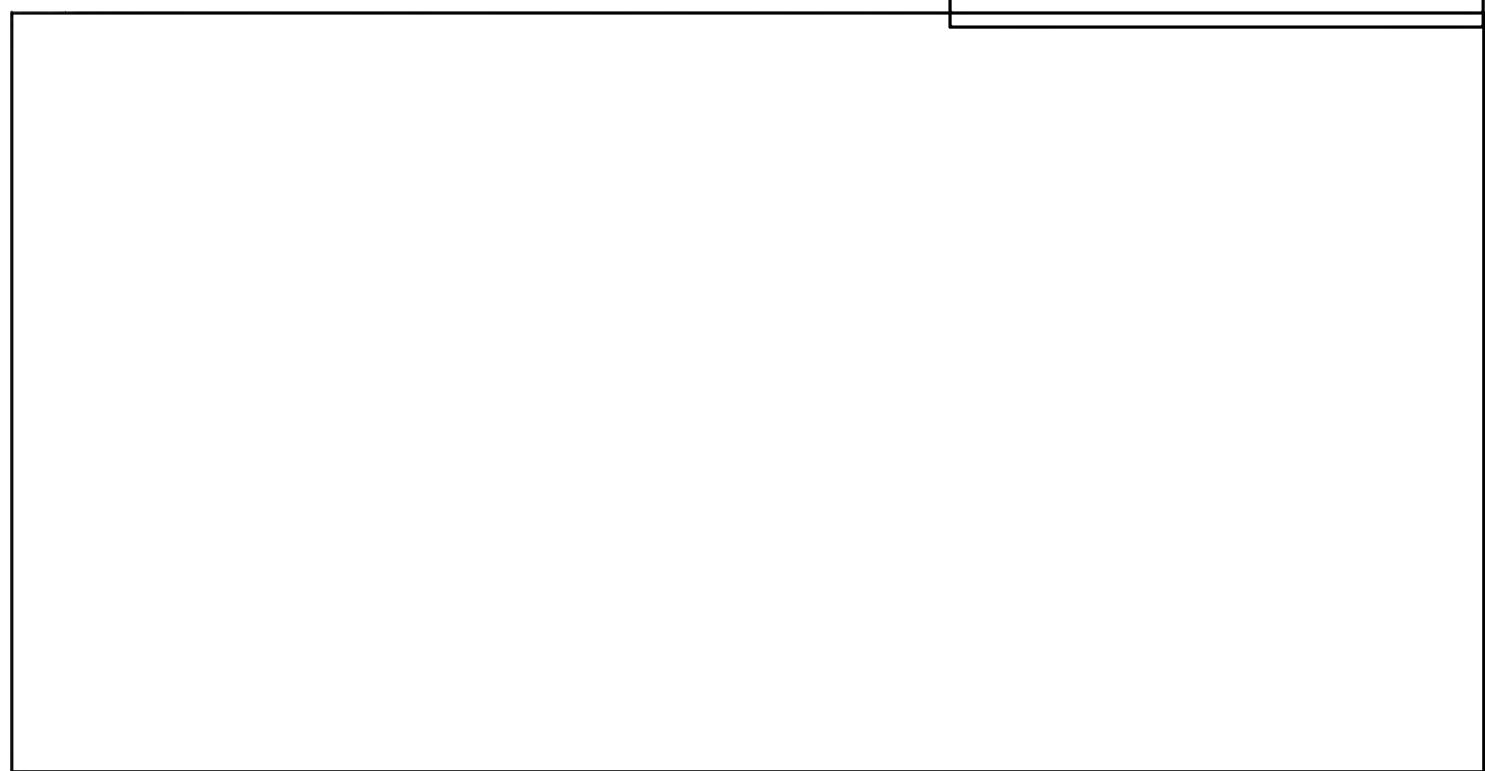
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AT ITS GREATEST DEVELOPMENT. THESE FACTS
CANNOT BE OBTAINED BY NORMAL OPEN METHODS OF
COLLECTION. THEY CANNOT BE HAD MERELY FOR THE
ASKING.

I HAVE ASKED THIS COMMITTEE TO APPROVE A
TOTAL BUDGET IN THE AMOUNT OF

25X1
25X1



THIS, GENTLEMEN, IS MOST NECESSARY SINCE THE
COST OF MAINTAINING AN AGENT IN ANY COUNTRY IS
A FAIRLY CONSTANT FIGURE. BY KNOWING THE TOTAL

AMOUNT

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INTELLIGENCE, THE NKVD, AND ITS COUNTERPARTS
IN OTHER COUNTRIES, COULD WELL ESTIMATE THE
EFFECTIVENESS OF MY ORGANIZATION AND TAKE
SUCH COUNTER-MEASURES AS WERE DEEMED NECESSARY.

THIS

25X1

IS

ROUGHLY BROKEN INTO TWO MAJOR CLASSIFICATIONS

25X1 -- VOUCHERED FUNDS IN THE AMOUNT OF

25X1

25X1

AND UNVOUCHERED FUNDS IN THE

AMOUNT OF

25X1

25X1

THESE FUNDS

ARE PLACED WITHIN THE FOLLOWING PROJECTS:

25X1

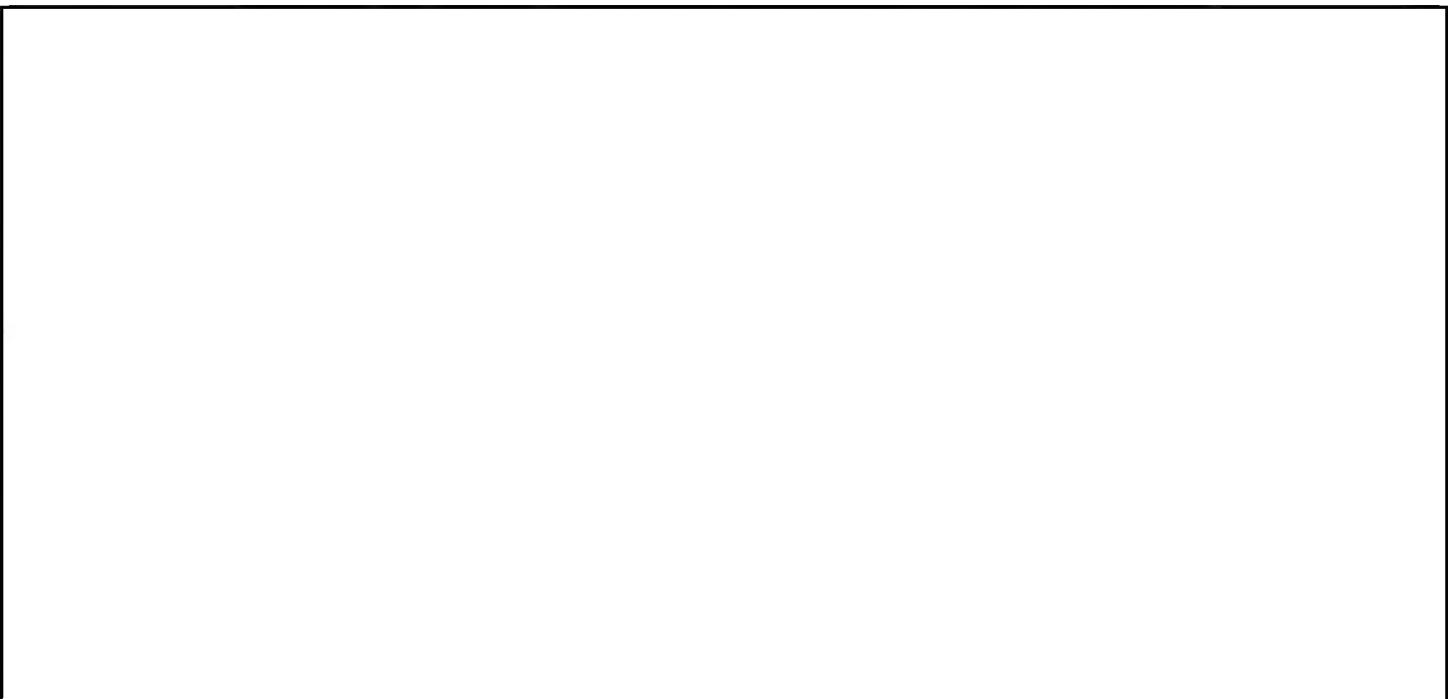
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25X1



I AM SURE YOU GENTLEMEN WILL DESIRE AN EXPLANATION AS TO THE NECESSITY FOR SUCH A LARGE PORTION OF OUR BUDGET BEING PLACED IN THE UNVOUCHERED CATEGORY. I HAVE ONE BASIC REASON FOR THIS--THAT IS SECURITY. BY THE USE OF UNVOUCHERED FUNDS I CAN MORE NEARLY INSURE THE SAFETY OF MY INDIVIDUAL EMPLOYEES, ESPECIALLY AGENTS ABROAD WHOSE VERY LIFE DEPENDS ON IT, AND CAN SECURE EQUIPMENT AND SUPPLIES WITHOUT REVEALING THE PURPOSE FOR WHICH THESE ITEMS WERE ASKED. FOR EXAMPLE,

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GENTLEMEN, AN AVERAGE PAYROLL OF A FEDERAL EMPLOYEE IN ITS PROCESSING CAN BE SEEN BY A MINIMUM OF THREE HUNDRED INDIVIDUALS, ANY ONE OF WHOM MIGHT BE AN ENEMY AGENT. I HAVE ESTABLISHED WITHIN MY ORGANIZATION THE SAME CONTROLS OVER EXPENDITURE OF FUNDS THAT ARE REQUIRED IN THE USE OF VOUCHERED FUNDS. THE SECURITY FACTOR IS MET BY THE CAREFUL CONTROL OF MY OWN EMPLOYEES. IT IS MY INTENTION THAT A MAJOR PORTION OF THE UNVOUCHERED FUNDS BE EXPENDED OVERSEAS. AGAIN, BY THE USE OF THESE FUNDS, I CAN PROTECT TO A GREATER EXTENT THE OPERATIONS OF OUR AGENTS. WHEREVER POSSIBLE IN THE CONTINENTAL UNITED STATES VOUCHERED FUNDS WILL BE USED TO THE SAME EXTENT AND UNDER THE SAME CONDITIONS THAT ANY OTHER GOVERNMENT AGENCY EXPENDS ITS FUNDS. I MIGHT POINT OUT GENTLEMEN, THAT THIS IS IN DIRECT

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CONTRAST TO THE FUNDS UTILIZED BY THE INTELLIGENCE AGENCIES OF THE FOREIGN POWERS. IN PRACTICALLY ALL CASES, THE SECRET INTELLIGENCE OF FOREIGN POWERS IS FINANCED WITH NO CHECKS EXCEPT THE TRUST OF THE COUNTRY IN THE INDIVIDUALS EMPLOYED BY THE INTELLIGENCE SERVICES. CONTROLS AND DEFENSES FOR EXPENDITURES ARE PRACTICALLY LACKING, OUR VOUCHERED

25X1 FUND ARE EXTENDED IN A RATIO OF APPROXIMATELY

FOR PERSONAL 25X1

25X1 SERVICES AND

FOR ALL OTHER PURPOSES.

THE DETAILS OF THESE APPROPRIATIONS ARE AVAILABLE AND HAVE BEEN CAREFULLY REVIEWED BY SELECTED REPRESENTATIVES OF THE BUREAU OF THE BUDGET. I WILL GLADLY ANSWER SUCH DETAILED QUESTIONS AS YOU MAY DESIRE AT THE END OF THIS PRESENTATION.

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I FEEL, AND I KNOW THE NATIONAL INTELLIGENCE AUTHORITY FEELS, THAT WE HAVE ALREADY MADE GREAT ADVANCES IN THE COORDINATION OF INTERDEPARTMENTAL INTELLIGENCE. OUR MONITORING OPERATIONS HAVE PROVIDED A SUPERIOR SERVICE TO MANY GOVERNMENTAL AGENCIES, INCLUDING A SCOOP OF TEN DAYS ON THE TEXT OF THE YUGOSLAV-ALBANIAN TREATY AND MANY DETAILS ON FOREIGN EXPENDITURES FOR ATOMIC RESEARCH. WE HAVE 25X1 MADE GREAT STRIDES IN PLANNING FOR THE



ALL THESE MATTERS I CAN ELABORATE ON TO THE EXTENT YOU DESIRE.

I ALSO WANT YOU TO KNOW SOMETHING OF OUR CLANDESTINE OPERATIONS, APPEALING IN THE INTERESTS OF SECURITY FOR YOUR DISCRETION.

(PRESENT BRIEF STORY OF [REDACTED] OPERATION.)

25X1

25X1